

## 96 BS takes part in Amalgam Falcon

by Staff Sgt. John Gordinier  
2nd Bomb Wing Public Affairs

Barksdale's 96th Bomb Squadron played the lead role in Exercise Amalgam Falcon Dart 11-1 recently, which occurred along the East Coast of North America.

Amalgam Falcon Dart exercises are North American Aerospace Defense Command sponsored, region-directed, field-training exercises that take place in the Canadian, United States and Alaskan NORAD regions, said Maj. Patrick Merriman, 2nd Operations Support Squadron lead planner.

"One of the primary purposes of these exercises is to fulfill a NORAD requirement to periodically deploy assets and conduct air operations from the region's deployed operating bases, flexible alert sites and forward-operating locations," Major Merriman explained. "During this exercise, (Air Force Global Strike Command) B-52's simulated a Long-Range Strike platform. Various fighter units along the East coast were scrambled to intercept the B-52s and escort them along their route of flight."

The major said multiple agencies took part in this exercise. B-52s from Barksdale and C-21s from the 177th Airlift Squadron, Fargo, N.D., played Red Air, while multiple fighter units along the East and Gulf Coasts were scrambled to intercept these platforms. An airborne early warning and control aircraft from Tinker Air Force Base, Okla., also participated in the Gulf of Mexico region. Multiple Federal Aviation Administration sector controllers as well as the 601st Air Operations Center and Western and Eastern Air Defense Sectors of NORAD were instrumental in directing the fighter aircraft intercepts.

The 96 BS provided the crews for the sorties as well as personnel for the Mission Planning Cell run by 2 OSS. The 2 OSS used the MPC training to get needed team chief experience for its personnel.

"The sorties gave the crews long-duration training as well as provided the

SEE AMALGAM, 3A



U.S. Air Force photos by Senior Airman Brittany Y. Bateman. Tech. Sgt. Shawn Elmore, 2nd Security Forces Squadron, NCO in charge of pass and identification from Barksdale Air Force Base, covers Senior Airman Sean Phelan, 2 SFS game warden, during the tactics portion of the Global Strike Challenge at Camp Minden on Nov. 13. The competition includes security forces along with missile and bomber forces. Teams had the opportunity to display their innovative thinking, teamwork and esprit de corps that are central to the GSC mission.

## Security forces members compete in Global Strike Challenge

by Senior Airman Allison Boehm  
2nd Bomb Wing Public Affairs

The Charlie Fire Team trophy is at stake as Airmen from Global Strike Command, Air Combat Command and the Air Force Reserve brought their unit's top security forces members here this week to compete head-to-head in Global Strike Challenge.

The Charlie Fire Team Trophy recognizes the security forces "best of the best" through competition. Portions of the competition took place at Fort Polk and Camp Minden, La., with the culminating security forces events taking place on Barksdale's East Reservation Monday.

"I have never felt that exhausted. Running in the gas mask was very difficult," said Staff Sgt. Cole Magin, 90th Security Forces Squadron

from F.E. Warren AFB, Wyo. "We have trained extremely hard for this competition. We performed really well."

"Competitors must be at their best," said Master Sgt. Curtis Williams, of Barksdale's 2nd Security Forces Squadron. "Individual skills are important but they all must work together, as two-thirds of the competition requires them to complete tasks as a team."

The events tested tactics, techniques and procedures; firing M4, M9, M203 and M240B weapons; protection of Air Force assets; and a mental and physical challenge course where the teams completed a multitude of mental tests, while enduring strenuous physical activities and combat skills evaluations including recon-

naissance, map and compass use, operation in chemically contaminated environments, and battlefield medical care.

Individual movement techniques came with a twist - Sunday's and Monday's mud and rain.

"I am extremely proud of these Airmen; they showed heart and pulled together," said Lt. Col. Travis Harsha, 5th Security Forces Squadron commander from Minot AFB, N.D. "The events showcased individual talent and the ability to work together, and the Minot AFB team did just that."

Team members prepared for more than a month before coming to Louisiana and wrapped up their competitions as the teams trucked through the mud, while fellow Airmen cheered them on through the fin-



Senior Airman Sean Phelan, 2nd Security Forces Squadron, game warden from Barksdale Air Force Base, detains a scenario role player during the tactics portion of the Global Strike Challenge at Camp Minden on Nov. 13.

ish line.

Ten security forces teams from Barksdale; Malmstrom AFB, Mont.; F.E. Warren AFB; White-

man AFB Mo.; Minot; Dyess AFB, Texas and Ellsworth AFB, S.D. participated.

## WHAT'S INSIDE

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Manholes raised to eliminate groundwater.

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### News



BOSC silent auction raises money for Hap House party.

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### Showtime

FRIDAY  
7 p.m.: "Easy A" (PG-13)

SATURDAY  
2 p.m.: "Legends of the Guardians: The Owls of Ga'hoole" (PG)  
7 p.m.: "Secretariat" (PG)

COMMENTARY: Today's supervisor is leading in a difficult time of change, 2A

# Is that what you're teaching them?

By Chief Master Sgt. Scott Lawrence

2nd Communications Squadron

When things didn't go exactly right, one of my favorite flight commanders would say to the senior NCOs, "Is that what you're teaching them?"

Experiencing the Air Force as a supervisor today is much different than it was 10 years ago. Leadership, guidance and mentorship cannot be emphasized enough. Today's supervisor is leading in a difficult time of change.

Chairman of the Joint Chiefs of Staff, Adm. Michael G. Mullen, recently stated, "Some of the change is happening so quickly we have no idea how (it) will end up." Everyone must deal with right-sizing the force, operations tempo, budget constraints, the media, world opinion, outsourcing and the virtual Air Force.

Right-sizing the force requires supervisors to have knowledge in the areas of manning, budget and mission impact.

They must assess who is left, what resources are available and how the mission can be sustained. Then, they must communicate these assessments both up and down the chain of command. Their actions and words are constantly on display.

In the past, Air Force members received most information through commanders, first sergeants and supervisors; not so today, the Internet and e-mail has changed all that. This is why supervisors need to keep the face-to-face and mentorship opportunities in the forefront. Military members can get information at the click of a mouse, but do they understand some of the information communicated to them?

Professional military education places a lot of focus on leadership. I think supervisory and teaching roles are somewhat taken for granted. Speaking primarily about the enlisted force, when we talk career progression, we start with the helper and apprentice roles. Next, we develop into the journeyman and craftsman levels. Lastly, you reach the manager and superintendent positions. As we progress through the skill levels we are mainly focused on our technical abilities. How do we get there? We are taught by our trainers and supervisors.

Every Airman learned followership in basic training and technical school. They show up at their first duty assignment with the mindset of learning still. It is now up to the first-line supervisor and

trainer to make lasting impressions. This is the time for teaching, and at many times, it resembles parenting. As you develop your teaching skills and attend professional military education, your leadership skills will develop as well.

Looking back, it was the one-on-one time I spent with supervisors and mentors that made the most impact on my military life. First, it was two senior NCOs who taught me to learn my job and work hard. Then there was a command chief, who taught me professionalism. I later met a chaplain, who taught me forgiveness and renewing my faith. I learned "jointness" working with an Army sergeant major. Lastly, from a deployed command chief, I learned balance. The command chief emphasized mind, body and family. If you are troubled in any one area, you are out of balance and thereby not at your best in supporting the mission. A supervisor, co-worker or leader within the chain of command should be able to recognize the signs of the imbalance and act accordingly.

According to legendary football coach Vince Lombardi, "Some of us will do our jobs well and some will not, but we will

all be judged on one thing: the result."

Supervisors must be the constant reminder for subordinates on a myriad of issues, policies and current events. Communicating through a virtual world through e-mail, Internet and Web-based tools saves time and manpower, but cannot replace the human value of the supervisor, first sergeant and commander. They are still needed to help guide and mentor on uniform wear, physical training, performance, training, education and so on. Supervisors still need to know their people to aide in identifying and seeking assistance for possible abuse, hardships, DUIs or suicide risk. The Air Force Benefits Fact Sheet and Feedback Worksheets are useful tools in helping supervisors mentor, educate and guide subordinates.

With the rapid changes and smaller force, the supervisor and mentor still play a significant role in the continued success of air power. Lombardi once said, "They call it coaching, but it is teaching. You don't just tell them ... you show them the reasons."

# Celebrate National Native American Heritage Month

By Brenda McClinton

2nd Bomb Wing  
Equal Opportunity Director

This month we recognize the many accomplishments, contributions and sacrifices of Native Americans for their participation in all aspects of America's society. Native American contributions continue to be a vast part of our daily lives since they were the first to cultivate 75 percent of the food grown in the world today.

Throughout our nation's history, Native Americans served in the military and many have fought valiantly in defense of our country as dedicated servicemen and women. Native Americans served in the

military from the American Revolution to combat missions in Iraq and Afghanistan. During World War I and World War II, Native Americans developed unbreakable codes to communicate military messages that saved countless lives. They have the highest record of military service per capita when compared to any other ethnic group.

The reasons behind Native American contributions to the military are complex and deeply rooted in their traditional values. Such values are strength, honor and pride. At the end of the century, there were nearly 190,000 Native American mili-

tary veterans — today, this number continues to grow.

Native Americans distinguished themselves as inventors, entrepreneurs, spiritual leaders and scholars. The first Native American to walk in space, John Herrington, is an astronaut from the Chickasaw Nation. Herrington, who was aboard the space shuttle Endeavour, carried the national flag of the Chickasaw Nation and many other items, including six eagle feathers, two arrowheads and a sweet grass braid. Charlene Teters, who belongs to the Spokane Nation, is credited with bringing up issues related to racism faced by Native Americans. She is

an artist and educator who opposed the use of mascots having Native American connections. Ben Nighthorse Campbell from Colorado is the first Native American to serve as a United States senator.

Native Americans are an important part of this country's culture, which even today is marked by one of our most significant national holidays in which

we give gratitude. The first Thanksgiving celebration was incumbent on those who were already here and the knowledge they shared to those who later arrived. What began at the turn of the last century as an effort to gain a day of recognition for the significant contributions the first citizens made to help the growth of this country resulted in November be-

ing designated as National Native American Heritage Month. The theme for this year's commemoration is "Life is Sacred — Celebrate Healthy Native Communities." So, let us all recognize Native American Heritage and observe the many important influences they contributed to the development of our great country.

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U.S. Air Force photo

Canadian F-18 Hornets perform practice intercepts with Barksdale's B-52s during Exercise Amalgam Falcon Dart 11-1 recently.

# Amalgam

Continued from Page 1A

pilots large on-load training during aerial refueling," Major Merriman added. "The crews were also able to accomplish multiple attack scenarios and

real-world, fighter-intercept training and signal recognition."

"Amalgam Falcon gave us the opportunity to practice crew resource management in ways that are not possible without incorporating outside players," said Capt. Maxwell Dipietro, 96 BS. "We practiced

defending against air-to-air threats and used low altitude maneuvers for visual recognition training against naval assets."

Amalgam Dart exercises take place twice a year. The 20th Bomb Squadron is scheduled to participate in the West Coast version next summer.

# Green Flag East Exercise



Senior Airman Alexandra M. Boutte/U.S. Air Force

Airman 1st Class David Shelby, 28th Aircraft Maintenance Squadron from Ellsworth Air Force Base, S.D., waits for a B-1B Lancer to taxi before placing chocks at its wheels. Unlike previous Green Flag East Exercises, this is a first for B-1B. Approximately 75 aircrew and ground maintenance members and four B-1B Lancer aircrafts are participating in the exercise ending Monday.

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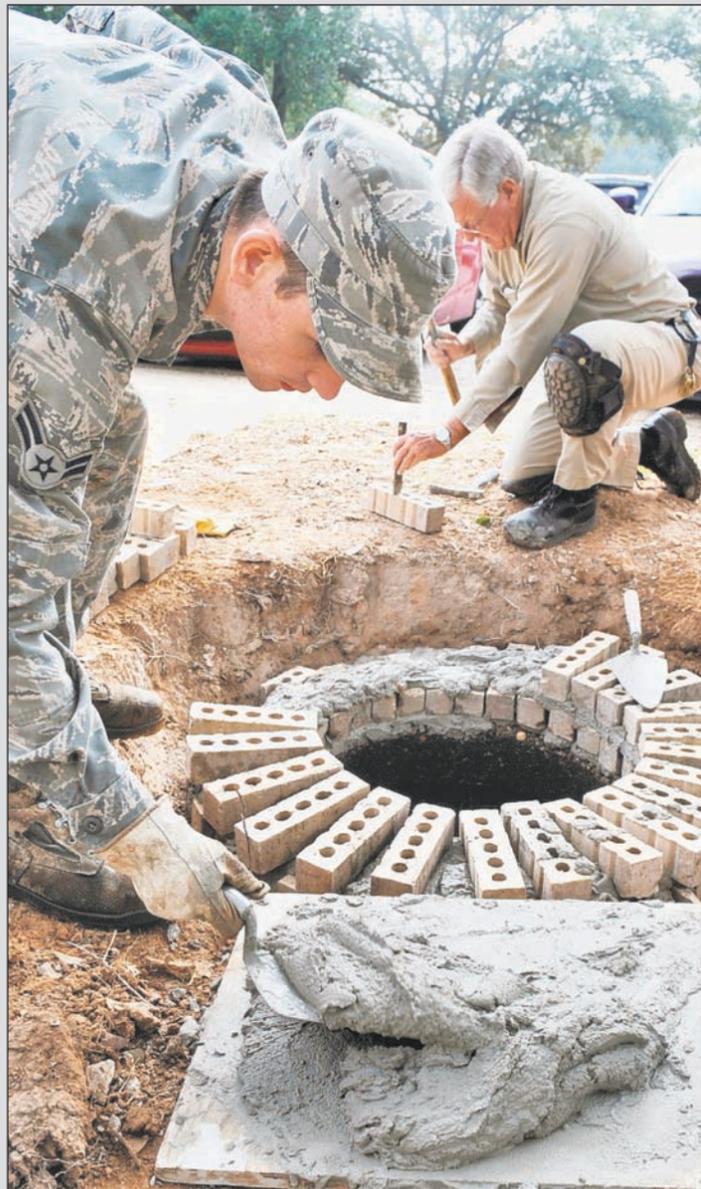
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# Patching up holes



Senior Airman Brittany Y. Bateman/U.S. Air Force

Airman 1st Class Rickey George, 2nd Civil Engineer Squadron, structural engineer, and Glynn Stephens, masonry specialist, raise a manhole to eliminate groundwater from running into it at Barksdale. The 2 CES combines the talent of nearly 400 military and civilian members, who build, operate, maintain and protect \$2.8 billion in real property.



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# BOSC silent auction luncheon



U.S. Air Force photos by Senior Airman La'Shanette V. Garrett

More than 60 members and guests attend the Barksdale Officers Spouses' Club silent auction luncheon held at the Barksdale Club on Nov. 10. Proceeds from the auction will help fund The Hap House holiday party. The purpose of the BOSC is to organize and sponsor social and charitable opportunities for its members. With a goal to provide information to its members and to foster ideals of fellowship and charity in keeping with those of the U.S. Armed Forces.



Barksdale Officers Spouses' Club members and guests bring in money, nonperishable and canned goods during the BOSC silent auction luncheon. All donations collected will be donated to the Northwest Louisiana Food Bank.



**RIGHT:** Connie Menard, Barksdale Officers Spouses' Club member, wife of Col. Robert Menard, Air Force Global Strike chief of contracting division, observes a variety of baskets during the BOSC silent auction luncheon.

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# EFMP provides support to military family members with special needs

The Military Services use the term Exceptional Family Member Program to refer to two different functions: a personnel function and a family support function.

The EFMP personnel function:  
 ► Is a mandatory program for all active duty service members.

► Is standard across all services.  
 ► Identifies family members with special medical and/or educational needs.

► Documents the services they require, and,  
 ► Considers those needs during the personnel assignment process (especially when approving family members for accompanied travel to overseas locations).

► Involves the personnel and medical commands and the Department of Defense educational system overseas.

The Air Force's EFMP is designed to provide support to military family members with special needs. EFMP services include a variety of personnel, medical and family support functions. The Exceptional Family Member Program - Family Support is the community support function provided by the Airman & Family Readiness Centers that includes, but is not limited to, on-and off-base information and referral, parent training, support groups, relocations assistance, financial management and school information.

The Special Needs Identification Assignment Coordination process provides medical information management support for EFMP enrollment functions, and coordinates relocations for families who have medical or educational needs. Both EFMP-FS and SNI-AC work together with EFMP-Assignments at the Air Force Personnel Center to provide comprehensive and coordinated medical, education, community support, assignment coordination as well as housing accommodation to families enrolled in the EFMP program.

## Enrollment

EFMP enrollment is mandatory and required immediately upon identification of a special need. The required forms for enrollment are:

► DD Form 2792, Exceptional Family Member Medical Summary for medical issues only.

► DD Form 2792-1, Exceptional Family Member Special Education/Early Intervention Summary for educational issues.

To learn more, the A&FRC invites EFMP families to attend a support group meeting at Chapel 2 Annex from 5 to 7 p.m. Nov. 23. Refreshments will be served. Please RSVP by calling A&FRC at 456-8400 or e-mail clifford.hawkins@barksdale.af.mil.

— Special to Warrior

# Airmen Leadership School congratulates award winners

The award winners for ALS Class 11-1 are as follows:

## Levitow Award

SrA Gisella B. Hendrickson,  
2nd Logistics Readiness Squadron

## Academic Award

SrA Jonathan C. Hicks,  
2nd Munitions Squadron

## Commandant's Award

SrA Roderick S. Lawhorn,  
2nd Communications Squadron

## Distinguished Graduates

SrA Jonathan C. Hicks,  
2nd Munitions Squadron

SrA Jerred W. Lute,  
2nd Communications Squadron

SrA Christine L. Van Iderstine,  
2nd Aircraft Maintenance Squadron

SrA Jose I. Belteton,  
2nd Logistics Readiness Squadron



Senior Airman Brittany Y. Bateman/U.S. Air Force

Chief Master Sgt. James Woodham, 2nd Operations Group superintendent, presents Senior Airman Gisella Hendrickson, 2nd Logistics Readiness Squadron the John L. Levitow Award during the Airman Leadership School graduation at Barksdale Air Force Base on Nov. 5. This award selection is based on overall performance, academic ranking, as well as peer and staff points.

## Briefly

### Exchange carves up prices for post-Thanksgiving shopping

Military shoppers hungry for some tasty holiday prices may bite off more than they can chew as the Barksdale Exchange is serving up a buffet of deals the Friday and Saturday after Thanksgiving.

The feast of savings will begin at 4 a.m. on Black Friday with a smorgasbord of deals on electronics, jewelry, clothing and everything in between. Shoppers will find a Sony 52-inch LED TV for just \$1,499, a savings of \$500; Hewlett Packard desktop bundles for \$349 and \$400 savings on 1½-carat Moissanite stud earrings in 14K white or yellow gold. Additionally, all Coach handbags will be 25 percent off from 5 to 7 p.m.

Saturday's prices will be served up beginning at 6 a.m. and include 55-inch Sharp LED TVs for \$1,399; 25 percent off all fashion jewelry; Sony Blu-ray players for \$97; 14K white gold black diamond stud earrings for \$199, a 60 percent savings; Magellan RoadMate 1420 GPS units for \$75,

and much more.

The first 200 shoppers to visit the Barksdale Exchange on Friday and Saturday can pile on the savings with scratch-off cards offering a variety of specials, including \$100, \$50 and \$25 gift cards, \$10 off any purchase of \$100 or more, and 25 percent off Nike apparel.

Beyond Black Friday weekend, price cuts are sure to keep military shoppers coming back to the Barksdale exchange as temporary and permanent price reductions will ensure prices as fresh as the season.

### Holiday closure

The offices of Vehicle Operations section of 2d LRS will close at 11 p.m. Nov. 24 and reopen at 6 a.m. Nov. 27. In case of emergency, please contact the 2d BW Command Post at 456-2151.

### Retirement webinars

The Air Force Personnel Center will conduct a series of webinars every quarter highlighting the retire-

ment process for active-duty officers and enlisted members.

The next webinar to educate Airmen about submitting retirement applications will be held at 9 a.m. and 5 p.m. Dec. 9 at <https://connect.dco.dod.mil/retirementapplicationvmpf>.

AFPC will conduct another webinar at 9 a.m. and 5 p.m. Jan. 13 at <https://connect.dco.dod.mil/afpcapprovedretirementnowwhat>.

For more information, call the Total Force Service Center at (800) 525-0102.

### TRAC briefing

The re-enlistment Transaction Reporting and Control briefing is a mandatory briefing for members who are pursuing a re-enlistment. The re-enlistments office will now be holding a TRAC briefing Wednesdays at 3 p.m. in the MPS building T-4353, Room 22. Appointments are not required. Please arrive 15 minutes prior to the start of the briefing. Any questions, contact the Re-enlistments Office at 456-7656.

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**fri.19**

**LES BOUTIQUES DE NOEL 2010**

**When:** 9 a.m.-8 p.m. Nov. 19; 9 a.m.-6 p.m. Nov. 20. Bossier Civic Center, 620 Benton Road, Bossier City. **Featuring:** Christmas shopping extravaganza with jewelry, gourmet foods, toys, clothes, gifts, home accessories and more. **Admission:** \$7-\$15; free, children 12 and younger. **Info:** 655-2212 or lesboutiquesdenoel.com.

**12 X 12 ART AUCTION AND FUNDRAISER**

**When:** 5:30 p.m. East Bank Art Gallery, 630 Bearkat Blvd., Bossier City. **Featuring:** cash bar and live music. **Admission:** \$10. **Info:** 741-8310.

**WELCOME YULE: A RENAISSANCE MADRIGAL DINNER**

**When:** 7 p.m. Scottish Rite Temple, 725 Cotton St., Shreveport. **Featuring:** the Centenary Camerata and Choral, strolling entertainers, jugglers, fencing, court jester, and the royal court. **Admission:** \$45-\$500. **Info:** 869-5235 or 869-5175.

**BETTER THAN EZRA**

**When:** 8 p.m. Horseshoe Ca-

sino & Hotel, 711 Horseshoe Blvd., Bossier City. **Admission:** \$20. **Info:** (888) 512-7469 or www.riverdome.com.

**sat.20**

**FRIENDS OF SHREVE MEMORIAL LIBRARY BOOK SALE**

**When:** 9 a.m.-5 p.m. Nov. 20; 1-4 p.m. Nov. 21. Shreve Memorial Library, 424 Texas St, Shreveport. **Featuring:** CDs, videos, hardback and paperback books, cook books, and more. Members only sale will be held Nov. 20, 9 a.m.-noon; sale to the general public will start at noon-5 p.m. **Admission:** \$5; book sale prices vary. **Info:** 226-5897.

**SATURDAY NIGHT MOON-LIGHT BOWLING**

**When:** 6 p.m. Bowling Center. **Featuring:** Win money for color pin natural strikes, strike pots, cash prizes and for leaving the color pin standing on your first ball. **Cost:** \$10. **Info:** 456-4133.

**RED RIVER ROUNDERS ALL-LEVEL THANKSGIVING ROUND DANCE**

**When:** 7 p.m. Promenade

Hall, 5400 Benton Road, Bossier City. **Featuring:** all-level round dance with Bill and Martha Buck. **Admission:** \$5, guest dancers; free, members and spectators. **Info:** 896-1879 or 222-3903.

**2010 NATIONAL BLACK RODEO FINALS**

**When:** 8 p.m. CenturyTel Center, 2000 CenturyTel Center Drive, Bossier City. **Featuring:** top cowboys and cowgirls in the country competing. Special guests the Temptations and LeJit. **Admission:** \$17.50-\$20.50. **Info:** 747-2501 or www.ticketmaster.com.

**See:** Les Boutiques de Noel 2010, fri.19

**sun.21**

**KREWE OF ELDERS PARTY**

**When:** 1:30-5:30 p.m. American Legion Post No. 14, 5315 S. Lakeshore Drive, Shreveport. **Featuring:** music by Chris McCaa and The Dirty Dishes, cash bar, 50/50 raffle, door prizes, and food will be available for purchase. **Admission:** \$7. **Info:** 635-4901 or 752-9175.

**See:** Friends of Shreve Memorial Library Book Sale, sat.20

**mon.22**

**MANNHEIM STEAMROLLER**

**When:** 7:30 p.m. CenturyTel Center, 2000 CenturyTel Center Drive, Bossier City. **Featuring:** Christmas Music. **Admission:** \$51.50-\$61.50. **Info:** (800) 745-3000.

**tue.23**

**MUDBUGS VS. MISSOURI MAVERICKS**

**When:** 6:35 p.m. CenturyTel Center, 2000 CenturyTel Center Drive, Bossier City. **Featuring:** a professional hockey game. **Admission:** \$17-\$36. **Info:** 747-2501.

**fri.26**

**KENNY ROGERS CHRISTMAS SHOW**

**When:** 8 p.m. Horseshoe Casino & Hotel, 711 Horseshoe Blvd., Bossier City. **Admission:** \$65-\$75. **Info:** (888) 512-7469 or www.riverdome.com.

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The Times

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Search The Times Classifieds Online at shreveporttimes.com

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**DRIVERS**

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**Design Engineer (Shreveport, LA)** Provide structural calculation/ design/ analysis; Analyze survey reports, maps, drawing, blueprints to develop existing structures; Participate in decision making process re: design, construction, program modification & structural repairs to industrial & managerial personnel. 40hrs/wk. MS in Civil Engineering/ related req'd. Resume to MB Industries, LLC. ATTN: Patrick C. Lashley. 601 Benton Kelly St. Shreveport, LA 71106

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